

UNITED STATES BANKRUPTCY COURT
IN THE DISTRICT OF DELAWARE

In Re. Military Advantage, LLC

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§

Case No. 25-11204

Debtor(s)

Lead Case No. 25-11195

☒ Jointly Administered**Monthly Operating Report**

Chapter 11

Reporting Period Ended: 06/30/2025

Petition Date: 06/24/2025

Months Pending: 0

Industry Classification:

5	6	1	3
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Reporting Method:

Accrual Basis ☒Cash Basis ☐

Debtor's Full-Time Employees (current):

0

Debtor's Full-Time Employees (as of date of order for relief):

0

Supporting Documentation (check all that are attached):

(For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor)

- ☒ Statement of cash receipts and disbursements
- ☒ Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit
- ☒ Statement of operations (profit or loss statement)
- ☐ Accounts receivable aging
- ☐ Postpetition liabilities aging
- ☐ Statement of capital assets
- ☐ Schedule of payments to professionals
- ☐ Schedule of payments to insiders
- ☐ All bank statements and bank reconciliations for the reporting period
- ☐ Description of the assets sold or transferred and the terms of the sale or transfer

/s/ Zachary I. Shapiro

Signature of Responsible Party

08/04/2025

Date

Zachary I. Shapiro

Printed Name of Responsible Party

920 N. King Street, Wilmington, DE 19801
Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Debtor's Name Military Advantage, LLC

Case No. 25-11204

Part 1: Cash Receipts and Disbursements		Current Month	Cumulative
a.	Cash balance beginning of month	\$0	
b.	Total receipts (net of transfers between accounts)	\$0	\$0
c.	Total disbursements (net of transfers between accounts)	\$0	\$0
d.	Cash balance end of month (a+b-c)	\$0	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$0	\$0

Part 2: Asset and Liability Status (Not generally applicable to Individual Debtors. See Instructions.)		Current Month
a.	Accounts receivable (total net of allowance)	\$6,151,430
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$15,000
c.	Inventory (Book <input checked="" type="radio"/> Market <input type="radio"/> Other <input type="radio"/> (attach explanation))	\$0
d.	Total current assets	\$110,533,465
e.	Total assets	\$177,893,965
f.	Postpetition payables (excluding taxes)	\$0
g.	Postpetition payables past due (excluding taxes)	\$0
h.	Postpetition taxes payable	\$0
i.	Postpetition taxes past due	\$0
j.	Total postpetition debt (f+h)	\$0
k.	Prepetition secured debt	\$0
l.	Prepetition priority debt	\$0
m.	Prepetition unsecured debt	\$99,693,260
n.	Total liabilities (debt) (j+k+l+m)	\$99,693,260
o.	Ending equity/net worth (e-n)	\$78,200,705

Part 3: Assets Sold or Transferred		Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$0

Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.)		Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$2,804,833	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$8,424	
c.	Gross profit (a-b)	\$2,796,409	
d.	Selling expenses	\$1,559,358	
e.	General and administrative expenses	\$845,911	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$579,693	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$-188,554	\$-188,554

Debtor's Name Military Advantage, LLC

Case No. 25-11204

Part 5: Professional Fees and Expenses

			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative	
a.	Debtor's professional fees & expenses (bankruptcy) <i>Aggregate Total</i>						
	<i>Itemized Breakdown by Firm</i>						
		Firm Name	Role				
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	ii						
	iii						
	iv						
	v						
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Debtor's Name Military Advantage, LLC

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b.			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
	Debtor's professional fees & expenses (nonbankruptcy) <i>Aggregate Total</i>					
	<i>Itemized Breakdown by Firm</i>					
		Firm Name	Role			
	i					
	ii					
	iii					
	iv					
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Debtor's Name Military Advantage, LLC

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	c						
c.	All professional fees and expenses (debtor & committees)			\$0	\$0	\$0	\$0

Part 6: Postpetition Taxes**Current Month****Cumulative**

a.	Postpetition income taxes accrued (local, state, and federal)	\$0	\$0
b.	Postpetition income taxes paid (local, state, and federal)	\$0	\$0
c.	Postpetition employer payroll taxes accrued	\$0	\$0
d.	Postpetition employer payroll taxes paid	\$0	\$0
e.	Postpetition property taxes paid	\$0	\$0
f.	Postpetition other taxes accrued (local, state, and federal)	\$0	\$0
g.	Postpetition other taxes paid (local, state, and federal)	\$0	\$0

Part 7: Questionnaire - During this reporting period:

- a. Were any payments made on prepetition debt? (if yes, see Instructions) Yes ☐ No ☒
- b. Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions) Yes ☐ No ☒
- c. Were any payments made to or on behalf of insiders? Yes ☐ No ☒
- d. Are you current on postpetition tax return filings? Yes ☒ No ☐
- e. Are you current on postpetition estimated tax payments? Yes ☒ No ☐
- f. Were all trust fund taxes remitted on a current basis? Yes ☒ No ☐
- g. Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions) Yes ☐ No ☒
- h. Were all payments made to or on behalf of professionals approved by the court? Yes ☐ No ☐ N/A ☒
- i. Do you have:
- Worker's compensation insurance? Yes ☐ No ☒
 - If yes, are your premiums current? Yes ☐ No ☐ N/A ☒ (if no, see Instructions)
 - Casualty/property insurance? Yes ☐ No ☒
 - If yes, are your premiums current? Yes ☐ No ☐ N/A ☒ (if no, see Instructions)
 - General liability insurance? Yes ☐ No ☒
 - If yes, are your premiums current? Yes ☐ No ☐ N/A ☒ (if no, see Instructions)
- j. Has a plan of reorganization been filed with the court? Yes ☐ No ☒
- k. Has a disclosure statement been filed with the court? Yes ☐ No ☒
- l. Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930? Yes ☒ No ☐

Debtor's Name Military Advantage, LLC

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Part 8: Individual Chapter 11 Debtors (Only)

- | | | |
|--|-------|-----|
| a. Gross income (receipts) from salary and wages | _____ | \$0 |
| b. Gross income (receipts) from self-employment | _____ | \$0 |
| c. Gross income from all other sources | _____ | \$0 |
| d. Total income in the reporting period (a+b+c) | _____ | \$0 |
| e. Payroll deductions | _____ | \$0 |
| f. Self-employment related expenses | _____ | \$0 |
| g. Living expenses | _____ | \$0 |
| h. All other expenses | _____ | \$0 |
| i. Total expenses in the reporting period (e+f+g+h) | _____ | \$0 |
| j. Difference between total income and total expenses (d-i) | _____ | \$0 |
| k. List the total amount of all postpetition debts that are past due | _____ | \$0 |
- l. Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)? Yes ☐ No ☒
- m. If yes, have you made all Domestic Support Obligation payments? Yes ☐ No ☐ N/A ☒

Privacy Act Statement

28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/ao/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

/s/ Michael Suhajda

Signature of Responsible Party

Chief Financial Officer

Title

Michael Suhajda

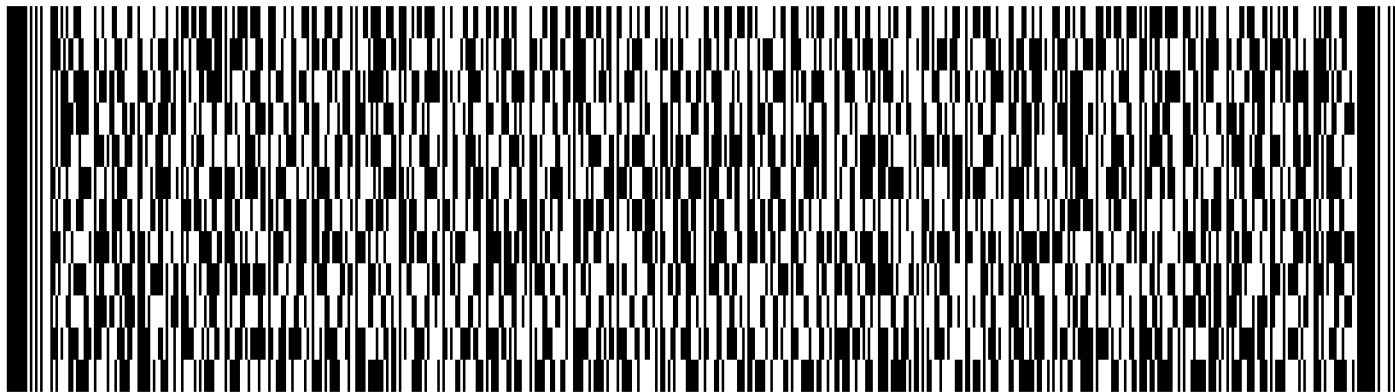
Printed Name of Responsible Party

08/04/2025

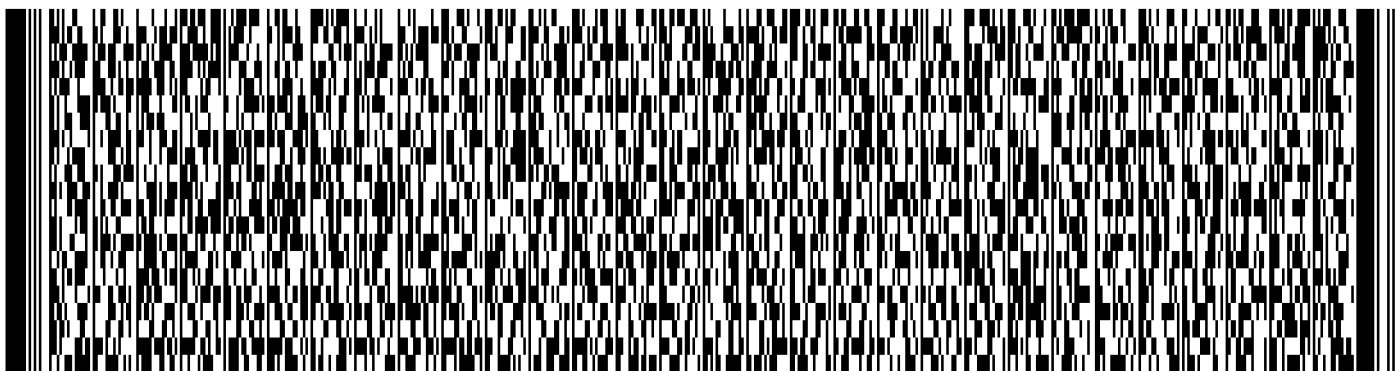
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Debtor's Name Military Advantage, LLC

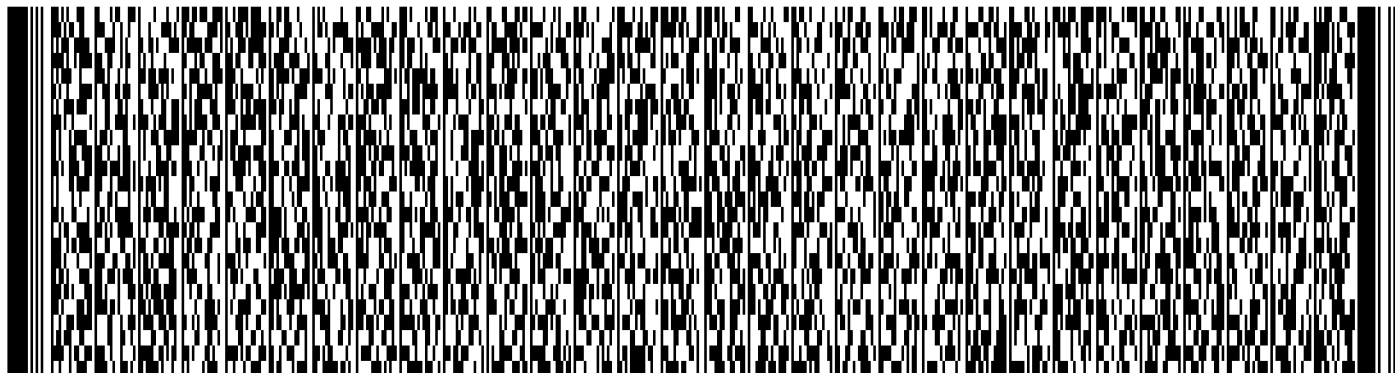
Case No. 25-11204



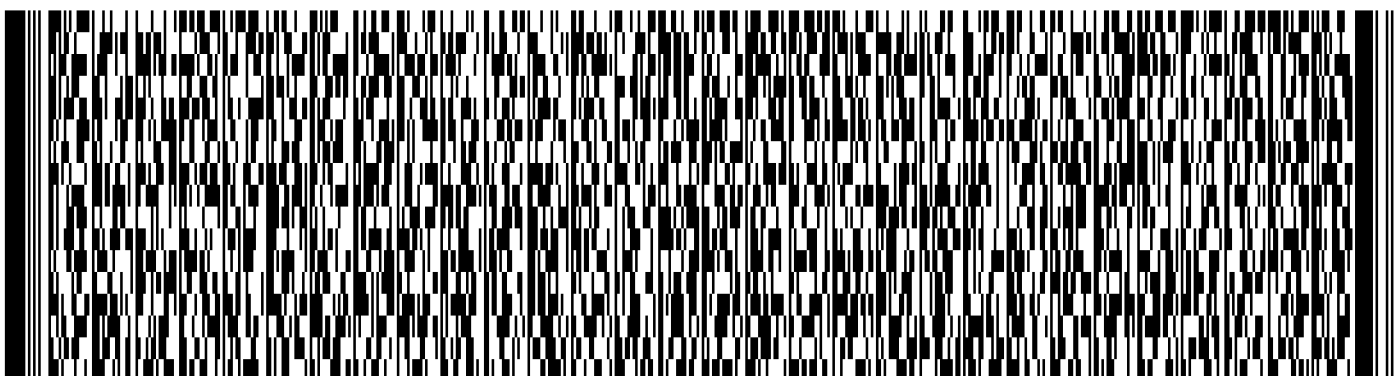
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Debtor's Name Military Advantage, LLC

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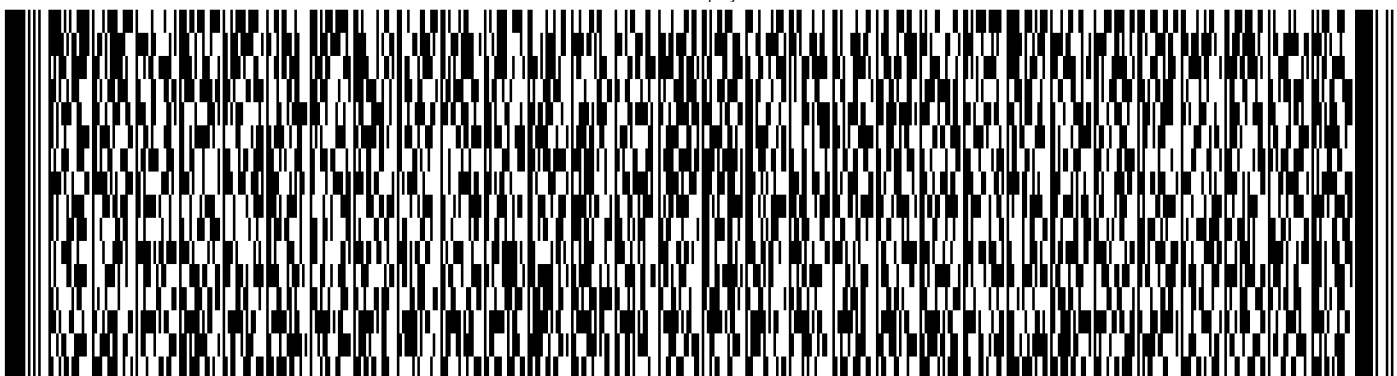
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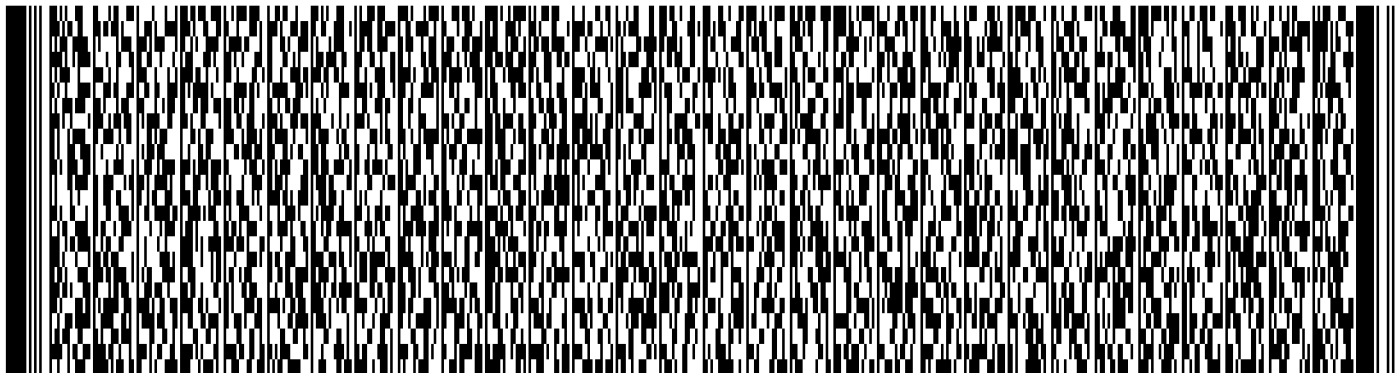
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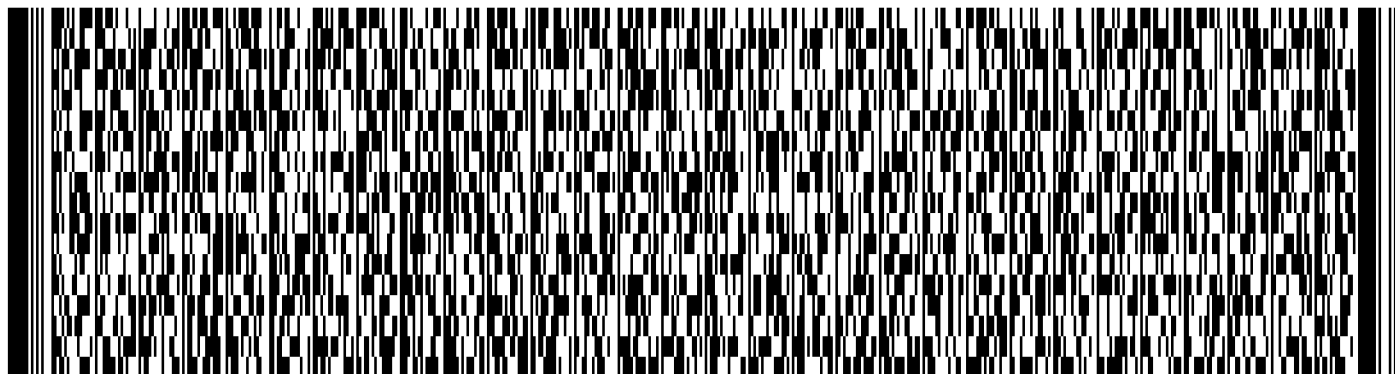
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Debtor's Name Military Advantage, LLC

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**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

Case Name: ZEN JV, LLC, *et al.*¹
Case Number: 25-11195 (JKS)

Petition Date: June 24, 2025

**GLOBAL NOTES AND STATEMENTS OF LIMITATIONS, METHODOLOGY, AND
DISCLAIMERS REGARDING MONTHLY OPERATING REPORT**

On June 24, 2025 (the “*Petition Date*”), the above-captioned debtors and debtors in possession (collectively, the “*Debtors*”) each filed voluntary petitions for relief under chapter 11 of title 11 of the United States Code (the “*Bankruptcy Code*”) in the United States Bankruptcy Court for the District of Delaware (the “*Bankruptcy Court*”), thereby commencing these chapter 11 cases (the “*Chapter 11 Cases*”). On June 27, 2025, the Bankruptcy Court entered an order authorizing the joint administration and procedural consolidation of these Chapter 11 Cases pursuant to Rule 1015(b) of the Federal Rules of Bankruptcy Procedure.

The following notes, statements, and limitations should be referred to, and referenced in connection with, any review of the MOR (as defined below).

1. **General Methodology.** The Debtors are filing this monthly operating report (“*MOR*”) solely for the purpose of complying with the monthly reporting requirements applicable in the Chapter 11 Cases. The financial and supplemental information contained herein is unaudited, limited in scope, and is not prepared in accordance with accounting principles generally accepted in the United States of America (“*U.S. GAAP*”) nor in accordance with federal or state securities laws or other applicable non-bankruptcy law or in lieu of complying with any periodic reporting requirements thereunder, nor is it intended to fully reconcile to the consolidated financial statements prepared by the Debtors.
2. **Basis of Presentation.** In preparing the MOR, the Debtors relied on financial data available from the books and records available to them at the time of such preparation, but the MOR and financial data do not reflect in all circumstances presentation for U.S. GAAP. Although the Debtors made commercially reasonable efforts to ensure the accuracy and completeness of the MOR, inadvertent errors or omissions may exist. The results of operations contained herein are not necessarily indicative of results which may be expected from any other period or for the full year and may not necessarily reflect the results of operations, financial position and cash flows of the Debtors in the future. Each signatory to the MOR has necessarily relied upon the efforts, statements, advice and representations of personnel of the Debtors and the Debtors’ advisors and professionals. Each signatory has not (and could

¹ The Debtors in these cases, along with the last four digits of each debtor’s federal tax identification number (to the extent applicable), are: Zen JV, LLC (0225); Monster Worldwide LLC (6555); FastWeb, LLC; Monster Government Solutions, LLC (5762); Camaro Acquisition, LLC; CareerBuilder, LLC (6495); CareerBuilder Government Solutions, LLC (6426); Luceo Solutions, LLC (4426); CareerBuilder France Holding, LLC (9339); and Military Advantage, LLC (9508). The Debtors’ address is 200 N LaSalle Street #900, Chicago, IL 60601.

not have) personally verified the accuracy of each such statement, representation, and answer contained in the MOR.

3. **Reporting Period.** Unless otherwise noted herein, the MOR generally reflects the Debtors' books and records and financial activity occurring during the applicable reporting period. Except as otherwise noted, no adjustments have been made for activity occurring after the close of the reporting period.
4. **Accuracy.** The financial information disclosed herein was not prepared in accordance with federal or state securities laws or other applicable non-bankruptcy law or in lieu of complying with any periodic reporting requirements thereunder. Persons and entities trading in or otherwise purchasing, selling, or transferring the claims against or equity interests in the Debtors should evaluate this financial information in light of the purposes for which it was prepared. The Debtors are not liable for and undertake no responsibility to indicate variations from securities laws or for any evaluations of the Debtors based on this financial information or any other information.
5. **Payment of Prepetition Claims Pursuant to First Day Orders.** The Bankruptcy Court entered orders (the "*First Day Orders*") authorizing, but not directing, the Debtors to, among other things, pay certain liabilities related to the use of the Debtors' cash collateral and continued use of their cash management system and employee wages, salaries, other compensation, and reimbursable expenses. If any payments were made following the commencement of the Chapter 11 Cases pursuant to the authority granted to the Debtors by the Bankruptcy Court under the First Day Orders, such payments have been included in this MOR unless otherwise noted.
6. **Liabilities Subject to Compromise.** The amounts currently classified as liabilities subject to compromise reflect the accounting impact of ASC 852, Reorganizations, effective from the Petition Date. Following adoption of this accounting standard, certain prepetition liabilities have been reclassified and collated as a liability subject to compromise. The amounts currently classified as subject to compromise do not reflect the claimant value but reflects the best estimate as at the reporting date. When claims are received and reconciled, adjustments will be made prospectively.
7. **Reservation of Rights.** The Debtors reserve all rights to amend or supplement the MOR in all respects, as may be necessary or appropriate, but shall be under no obligation to do so. Nothing contained in this MOR shall constitute a waiver of any of the Debtors' rights or an admission with respect to their Chapter 11 Cases.
8. **Insiders.** The Debtors reserve all rights to dispute whether someone treated as an "insider" for purposes of the MOR is, in fact, an "insider" as defined in section 101(31) of the Bankruptcy Code.
9. **Specific MOR Disclosures.**

Notes to Part 1: Cash Receipts and Disbursements

- Receipts primarily reflect collections on legacy accounts receivable.
- Where invoice detail was available, receipts were attributed to the appropriate Debtor entity, regardless of the receiving bank account.
- Similarly, disbursements were attributed to the invoiced entity, irrespective of the entity making the payment.

Notes to Part 2: Asset and Liability Status

- The amounts identified in Part 2 of the MOR are derived from the Debtors' unaudited and estimated balance sheets. Please refer to the notes above for information about presentation and limitations that may exist in the MOR.
- The Debtor Camaro Acquisition, LLC is a holding company with no assets other than its ownership in certain other Debtor and non-Debtor entities. This clarification is provided for the avoidance of doubt.

Notes to Part 4: Income Statement (Statement of Operations)

- Please refer to the notes above for information about presentation and limitations that may exist in the MOR.
- The income statement included in this MOR reflects month-to-date results as of June 30, 2025, rather than financial activity solely for the period starting on the Petition Date. This clarification is provided for the avoidance of doubt.
- Debtor Camaro Acquisition, LLC is a holding company with no activity other than its ownership in certain other Debtor and non-Debtor entities. This clarification is provided for the avoidance of doubt.

Notes to Part 6: Postpetition Taxes

- In the ordinary course of business, the Debtors are obligated to pay certain taxes, fees, assessments and other governmental charges (collectively, the "***Taxes and Fees***").
- The Debtors believe that they are current with respect to any postpetition Taxes and Fees that have come due.

Notes to Part 7: Questionnaire

- **7g – Postpetition Borrowing:** On June 27, 2025, the Bankruptcy Court entered that certain *Interim Order (A) Authorizing the Debtors to (I) Obtain Postpetition Financing and (II) Use Cash Collateral, (B) Granting Liens and Providing Superpriority Administrative Expense Status, (C) Granting Adequate Protection, (D) Modifying the Automatic Stay, (E) Scheduling a Final Hearing, and (F) Granting Related Relief* [Docket No. 56] (the "***Interim DIP Order***") authorizing the Debtors to enter into the DIP Term Sheet (as defined in the Interim DIP Order) and obtain post-petition borrowing thereunder. On June 30, 2025, in accordance with the Interim DIP Order,

the Debtors drew \$12.5 million under the DIP Facility (as defined in the Interim DIP Order).

United States Bankruptcy Court
District of DELAWARE

In re:	Case No. 25-11195 (JKS)
Zen JV, LLC, et al.	Reporting Period: June 24, 2025 through June 30, 2025
Debtors	

Support Documentation to MOR - 1
Cash Receipts and Disbursements by Legal Entity
For the period June 24, 2025 through June 30, 2025

	Zen JV, LLC	Monster Worldwide LLC	Military Advantage, LLC	FastWeb, LLC	Monster Government Solutions, LLC	Camaro Acquisition, LLC	CareerBuilder, LLC	CareerBuilder France Holding, LLC	CareerBuilder Government Solutions, LLC	Luceo Solutions, LLC
	Case No. 25-11195	Case No. 25-11196	Case No. 25-11204	Case No. 25-11197	Case No. 25-11198	Case No. 25-11199	Case No. 25-11200	Case No. 25-11203	Case No. 25-11201	Case No. 25-11202
Receipts										
Total Receipts	12,378,423	1,695,781	-	-	-	-	996,351	-	-	-
Disbursements										
Operating Disbursements	-	-	-	-	-	-	-	-	-	-
Total Operating Disbursements	-	-	-	-	-	-	-	-	-	-
Other Non-Operating Disbursements	-	(124,429)	-	-	-	-	-	-	-	-
Total Non-Operating Disbursements	-	(124,429)	-	-	-	-	-	-	-	-
Total Disbursements	-	(124,429)	-	-	-	-	-	-	-	-
Net Cash Flow (excl. Internal Transfers)	12,378,423	1,571,351	-	-	-	-	996,351	-	-	-
Cash Balance Beginning of Month	154,891	1,862,649	-	-	1,653	-	546,743	56	-	-
Net Cash Flow	12,378,423	1,571,351	-	-	-	-	996,351	-	-	-
MOR Part 1 d. Cash Balance	\$ 12,533,314	\$ 3,434,000	\$ -	\$ -	\$ 1,653	\$ -	\$ 1,543,094	\$ 56	\$ -	\$ -
Intercompany Transactions	-	-	-	-	-	-	-	-	-	-
Cash Balance End of Period	\$ 12,533,314	\$ 3,434,000	\$ -	\$ -	\$ 1,653	\$ -	\$ 1,543,094	\$ 56	\$ -	\$ -

United States Bankruptcy Court
District of DELAWARE

In re:	Case No. 25-11195 (JKS)
Zen JV, LLC, et al.	Reporting Period: June 1, 2025 through June 30, 2025
Debtors	

Support Documentation to MOR - 2
Balance Sheet by Legal Entity
For the period ended 6/30/2025

	Zen JV, LLC	Monster Worldwide LLC	Military Advantage, LLC	FastWeb, LLC	Monster Government Solutions, LLC	Camaro Acquisition, LLC	CareerBuilder, LLC	CareerBuilder France Holding, LLC	CareerBuilder Government Solutions, LLC	Luceo Solutions, LLC
	Case No. 25-11195	Case No. 25-11196	Case No. 25-11204	Case No. 25-11197	Case No. 25-11198	Case No. 25-11199	Case No. 25-11200	Case No. 25-11203	Case No. 25-11201	Case No. 25-11202
Current assets:										
Cash and cash equivalents	12,533,314	3,433,975	-	-	-	-	1,543,371	56	1,653	-
<i>Over 90 days outstanding</i>		<i>1,393,394</i>	<i>15,000</i>	-	-	-	<i>1,052,437</i>	-	<i>483</i>	-
Accounts receivable, net of allowance	-	7,564,124	6,151,430	319,478	2,122,723	-	4,632,962	-	(556,117)	334,484
Intercompany accounts receivable	38,430,587	169,402,770	103,888,882	6,127,411	56,729,206	-	(8,071,668)	9,227,215	255,544	(24,333)
Prepaid expenses	35,704	6,004,296	490,594	-	2,227,572	-	2,982,601	-	-	-
Other current assets	-	2,203,833	2,559	-	508,038	-	2,029,025	-	-	-
Total current assets	50,999,605	188,608,998	110,533,465	6,446,890	61,587,540	-	3,116,291	9,227,271	(298,920)	310,152
Noncurrent assets:										
Property and equipment, net	-	6,354,336	660,293	(46,441)	2,900,545	-	7,326,827	-	-	-
Operating lease right-of-use assets	-	285,917	-	-	216,718	-	11,513,570	-	-	-
Goodwill	-	-	-	-	-	-	9,243,759	-	-	-
Intangible assets, net of accumulated amortization	-	47,207,548	66,075,091	-	46,874,893	-	20,117,799	-	-	-
Investments	203,954,077	242,000,685	625,116	(57,901)	-	-	252,356,862	6,653,119	-	7,513,262
Other noncurrent assets	14,227	613,823	-	-	-	-	3,446,342	-	-	-
Total noncurrent assets	203,968,304	296,462,309	67,360,500	(104,342)	49,992,156	-	304,005,159	6,653,119	-	7,513,262
Total assets	254,967,909	485,071,307	177,893,965	6,342,548	111,579,696	-	307,121,450	15,880,390	(298,920)	7,823,414
Liabilities										
<u>Current liabilities NSTC</u>										
Accounts payable	-	3,960,252	-	-	-	-	101,582	-	-	-
Intercompany accounts payable	-	202,035,444	-	-	-	-	-	-	-	-
Short-term credit facility	12,875,000	-	-	-	-	-	-	-	-	-
Total current liabilities NSTC	12,875,000	205,995,696	-	-	-	-	101,582	-	-	-
<u>Noncurrent liabilities NSTC</u>										
Total noncurrent liabilities NSTC	-	-	-	-	-	-	-	-	-	-
<u>Current liabilities STC</u>										
Accounts payable	-	8,238,227	-	-	-	-	20,312,376	-	28,376	-
Intercompany accounts payable	-	427,485	97,018,717	4,524,629	55,192,714	-	7,203,013	-	-	-
Accrued expenses and other current liabilities	47,850	11,342,334	2,312,883	47,963	1,253,957	-	36,885,404	-	142,961	(285)
Short-term credit facility	-	-	-	-	-	-	-	-	-	-
Deferred revenue	-	5,824,397	330,732	16,500	7,482,150	-	4,520,967	-	118,894	-
Operating lease liabilities, current portion	-	285,596	-	-	1,361,904	-	2,251,148	-	-	-
Finance lease liabilities, current portion	-	-	-	-	-	-	1,118,818	-	-	-
Total current liabilities STC	47,850	26,118,039	99,662,331	4,589,092	65,290,725	-	72,291,726	-	290,231	(285)
<u>Noncurrent liabilities STC</u>										
Long-term debt	170,486,024	-	-	-	-	-	136,249,338	-	-	-
Other noncurrent liabilities	-	695,975	30,928	-	537,335	-	17	-	-	-
Noncurrent operating lease liabilities	-	-	-	-	707,122	-	18,867,545	-	-	-
Noncurrent finance lease liabilities	-	-	-	-	-	-	391,037	-	-	-
Total noncurrent liabilities STC	170,486,024	695,975	30,928	-	1,244,457	-	155,507,937	-	-	-
Total liabilities	183,408,874	232,809,710	99,693,260	4,589,092	66,535,182	-	227,901,245	-	290,231	(285)
Stockholders' equity										
Total stockholders' equity	71,559,034	252,261,597	78,200,705	1,753,456	45,044,514	-	79,220,205	15,880,390	(589,151)	7,823,699
Liabilities & stockholders' equity	254,967,909	485,071,307	177,893,965	6,342,548	111,579,696	-	307,121,450	15,880,390	(298,920)	7,823,414

United States Bankruptcy Court
District of DELAWARE

In re:	Case No. 25-11195 (JKS)
Zen JV, LLC, et al.	Reporting Period: June 1, 2025 through June 30, 2025
Debtors	

Support Documentation to MOR - 4
Income Statement by Legal Entity
For the period 6/1/2025 through 6/30/2025

	Zen JV, LLC	Monster Worldwide LLC	Military Advantage, LLC	FastWeb, LLC	Monster Government Solutions, LLC	Camaro Acquisition, LLC	CareerBuilder, LLC	CareerBuilder France Holding, LLC	CareerBuilder Government Solutions, LLC	Luceo Solutions, LLC
	Case No. 25-11195	Case No. 25-11196	Case No. 25-11204	Case No. 25-11197	Case No. 25-11198	Case No. 25-11199	Case No. 25-11200	Case No. 25-11203	Case No. 25-11201	Case No. 25-11202
Total Revenue	-	4,503,765	2,804,833	322,359	3,421,973	-	3,611,428	-	1,406	-
Cost of Revenue	-	(373,357)	(8,424)	-	(80,717)	-	(647,429)	-	(240)	-
Gross Profit (Loss)	-	4,130,408	2,796,409	322,359	3,341,256	-	2,963,999	-	1,166	-
Operating Expenses										
Personnel costs	-	(2,234,084)	(745,532)	(114,201)	(1,027,999)	-	63,870	-	(17,224)	-
Office and general	(3,035)	(1,824,553)	(100,379)	(1,234)	(1,490,707)	-	(683,859)	-	-	-
Marketing expenses	-	(883,108)	(1,559,358)	(52,025)	(11,044)	-	(343,493)	-	-	-
Operating Expenses	(3,035)	(4,941,745)	(2,405,270)	(167,460)	(2,529,750)	-	(963,482)	-	(17,224)	-
EBITDA	(3,035)	(811,337)	391,139	154,900	811,506	-	2,000,518	-	(16,057)	-
Adjustment to EBITDA										
Depreciation and amortization	-	(629,016)	(579,693)	(7,677)	(484,968)	-	(4,011,522)	-	-	-
Income tax benefit (expense)	-	-	-	-	-	-	-	-	-	-
Interest (expense) income	(1,830,151)	(12,185)	-	-	55	-	(1,133,531)	12,649	-	-
Other (expense) income	-	38,791	-	-	-	-	(253,282)	(228)	-	(2,942)
Reorganization items	(496,577)	(1,517,922)	-	-	-	-	(1,906,568)	-	-	-
Restructuring costs	-	(755,488)	-	-	(32,195)	-	(279,188)	-	-	-
Other items	-	(372,363)	-	-	-	-	55,254	-	-	-
Total Other Expense (Income)	(2,326,728)	(3,248,183)	(579,693)	(7,677)	(517,108)	-	(7,528,836)	12,420	-	(2,942)
Net Income (Loss)	(2,329,763)	(4,059,521)	(188,554)	147,223	294,397	-	(5,528,319)	12,420	(16,057)	(2,942)

United States Bankruptcy Court
District of DELAWARE

In re:
Zen JV, LLC, et al.
Debtors

Case No. 25-11195 (JKS)

Reporting Period: June 24, 2025 through June 30, 2025

Support Documentation to MOR - 7.a
Schedule of Prepetition Payments
For the period June 24, 2025 through June 30, 2025

The Debtors hereby submit this attestation regarding prepetition payments during the period of June 24, 2025 through June 30, 2025.

All payments made by the Debtors on account of prepetition claims during the period of June 24, 2025 through June 30, 2025 (and included in the disbursements reported herein), were authorized under First Day Orders granted by the Bankruptcy Court.

/s/ Michael Suhajda
Signature of Authorized Individual

8/4/2025
Date

Michael Suhajda
Printed Name of Authorized Individual

Chief Financial Officer
Title of Authorized Individual

United States Bankruptcy Court
District of DELAWARE

In re:
Zen JV, LLC, et al.
Debtors

Case No. 25-11195 (JKS)

Reporting Period: June 24, 2025 through June 30, 2025

Support Documentation to MOR - 7.g
Schedule of Post-Petition Borrowing
For the period June 24, 2025 through June 30, 2025

The Debtors hereby submit this attestation regarding postpetition borrowing during the period of June 24, 2025 through June 30, 2025.

In accordance with the Bankruptcy Court's Interim Order (A) Authorizing the Debtors to (I) Obtain Postpetition Financing and (II) Use Cash Collateral, (B) Granting Liens and Providing Superpriority Administrative Expense Status, (C) Granting Adequate Protection, (D) Modifying the Automatic Stay, (E) Scheduling a Final Hearing, and (F) Granting Related Relief [Docket No. 56], Debtor ZEN JV, LLC initiated the following borrowing during this reporting period, which was deposited into the ZEN JV, LLC bank account *8169:

\$12,500,000 on June 30, 2025.

/s/ Michael Suhajda
Signature of Authorized Individual

8/4/2025
Date

Michael Suhajda
Printed Name of Authorized Individual

Chief Financial Officer
Title of Authorized Individual

United States Bankruptcy Court
District of DELAWARE

In re: Zen JV, LLC, et al. Debtors	Case No. 25-11195 (JKS) Reporting Period: June 24, 2025 through June 30, 2025
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Support Documentation to MOR - 9
Bank Statements and Bank Reconciliations
For the period June 24, 2025 through June 30, 2025

The Debtors hereby submit this attestation regarding bank account reconciliations in lieu of providing copies of bank statements, bank reconciliations, and journal entries.

The Debtors’ standard practice is to ensure that bank reconciliations are completed as part of the month end close each reporting period. I attest that each of the Debtors’ bank accounts has been reconciled in accordance with their standard practices.

/s/ Michael Suhajda
Signature of Authorized Individual

8/4/2025
Date

Michael Suhajda
Printed Name of Authorized Individual

Chief Financial Officer
Title of Authorized Individual

United States Bankruptcy Court
District of DELAWARE

In re:
Zen JV, LLC, et al.
Debtors

Case No. 25-11195 (JKS)
Reporting Period: June 24, 2025 through June 30, 2025

Support Documentation to MOR
Bank Accounts - Book Balance
For the period ended 6/30/2025

Entity	Bank Name	Acct. Number (Last 4)	Type	Account Designation	Balance
Zen JV, LLC	Bank of America	8169	Operating	Operating Account	12,533,314
Camaro Acquisition, LLC	Bank of America	5857	Operating	Operating Account	105
CareerBuilder, LLC	Bank of America	0084	Operating	Disbursement	-
CareerBuilder, LLC	Bank of America	9328	Operating	Concentration	1,215,603
CareerBuilder, LLC	Bank of America	5487	Operating	Lockbox	-
CareerBuilder, LLC	Bank of America	4558	Restricted	Collateral	299,035
CareerBuilder Government Solutions, LLC	Bank of America	7854	Operating	Lockbox	1,645
Monster Worldwide LLC	Bank of America	4923	Operating	Concentration	3,372,408
Monster Worldwide LLC	Bank of America	4829	Operating	Disbursement - Payroll Account	-
Monster Worldwide LLC	Bank of America	4824	Operating	Disbursement	-
Monster Worldwide LLC	Bank of America	6625	Operating	Depository Accout	42,715
Monster Worldwide LLC	Bank of America	2545	Operating	Depository Account - card transactions	-
Monster Worldwide LLC	Bank of America	2553	Operating	Depository Account - non card transactions	-
Operating Accounts					17,165,791
Restricted Accounts					299,035
Total					17,464,827